

Bridging to Tomorrow

2023/2024 ANNUAL REPORT



of Inc Policy

Martha Hall Findlay BA, LLB, ICD.D

Director and James S. and Barbara A. Palmer Chair I have been engaged with public policy in one way or another for as long as I can remember. It is a great honour and privilege to join the University of Calgary's School of Public Policy as its new Director and to hold the James S. and Barbara A. Palmer Chair in Public Policy.

It is a bit like coming home for me. Not long after the SPP was created, after I had served a couple of terms as a Member of Parliament, I was back working in Toronto in telecom and financial tech. However, I missed that public policy fix, and when Jack Mintz called and asked if I would be an Executive Fellow at the new School of Public Policy, I was thrilled. I would keep working in Toronto but spend my spare time on policy issues that I felt (and thankfully, Jack also felt) were important.

The role required the occasional trip to Calgary. I fell in love with both the city and the province, and I moved permanently shortly after.

More than a decade later, after a lot of politics, public policy engagement and senior involvement in the energy business, here I am, back at the SPP. And I couldn't be more excited about the future.

In recent years two successive interim directors, Peter McKinnon and Jackie Sieppert, kept the ship afloat while the future of the school was set forth. I want to thank Peter and Jackie for all they did and for setting the stage for the SPP's next chapter.

By its nature, this report looks back at the past year and sums up the work that members of the SPP team, individually and collectively, have accomplished. We will soon provide a revised plan for what comes next for the SPP. We see an exciting future of conducting important research; gathering the best data and evidence available; conducting objective, non-partisan analysis of that data and evidence; and then offering important, practical and impactful public policy recommendations. Those recommendations will be important to governments, both politicians and bureaucrats, but also to decisionmakers in business and the myriad organizations that are part of civil society. We all need good public policy decisions to be made — and to ensure bad ones are avoided — and our purpose at the SPP is to provide decision-makers with what they need to make those good decisions.

The SPP team can be proud of all of the accomplishments of the past year outlined in this report. I am confident that we will do a lot more to be proud of this coming year — and in years to come.

Thank you so much to all of our supporters — you know who you are. We wouldn't be here without you, and I look forward to engaging with all of you, in thanks and in seeking advice and input as we begin this next chapter. Stay tuned!

Martha Hall Findlay

MEDIA HITS

8,277

TOTAL PUBLICATIONS

52

ATTENDEES

2,289

events 35

SPEAKERS

182

For a full list of our publications and events, please visit www.policyschool.ca

SOCIAL MEDIA IMPRESSIONS

16,897,369



Martha Hall Findlay, BA, LLB, ICD.D

Martha recently came out of retirement to become the Director and Palmer Chair at the School of Public Policy at the University of Calgary.

Before retiring, Martha led Suncor Energy's efforts to address the nexus of climate and energy, first as Suncor's Chief Sustainability Officer and then as Chief Climate Officer. Martha was instrumental in developing and playing a leadership role with the multi-company Oil Sands Pathways to Net Zero by 2050 Alliance.

The British High Commission and the Canada Climate Law alliance named her a Canadian Climate Champion in 2021 and she was one of Canada's Clean50 for 2022. The Energy Council listed her as a top global female oil and gas executive and one of the top 275 women influencers. She was awarded the Queen Elizabeth II's Platinum Jubilee Medal in 2023.

Prior to joining Suncor, Martha was the President and CEO of the Canada West Foundation, an important Canadian think-tank, where she focused on public policy recommendations for the economic and social prosperity of Canada and its western provinces.

She has written book chapters, essays, articles and op-eds for national publications and has frequently appeared as a thought leader in national print and broadcast media in both English and French.

She has 30+ years of experience as a corporate lawyer, international trade expert, senior executive and entrepreneur, supporting both major multinationals and startups, primarily in wireless telecommunications and energy, in Canada, the US and Europe.

A twice-elected MP, she served in the Official Opposition's shadow cabinet as critic for International Trade; Finance; Transport, Infrastructure and Communities; and Public Works and Government Services. She served on the House of Commons Standing Committees for those portfolios.

Since 2017 she has been on the deputy minister of International Trade's Trade Expert Advisory Council. She is a member of the Asia Business Leaders Advisory Council, the executive committee of the Canada-Korea Forum and a Canada-U.S. Expert Group, preparing for upcoming trade discussions with the U.S.

Martha's community engagement includes serving as an advisory council member, board director and/or executive for numerous policy, environmental, community and cultural organizations, including the Canadian Chamber of Commerce, Positive Energy (University of Ottawa), Protein Industries Canada, the Glenbow Museum and CKUA Radio Network. She recently served on MaRS's energy advisory board and the advisory council for Avatar Innovations. She sits on TELUS's board of directors.

A Canadian Championships silver medalist in alpine skiing (1976), she recently returned to the sport to serve six years on Alpine Canada's board, her last two as chair.

Martha has a BA in International Relations from the University of Toronto and an LLB from Osgoode Hall Law School. She also holds the Institute of Corporate Directors ICD.D designation.

Developing Canada's future policy leaders

Master of Public Policy (MPP)

Public Policy represents the intersection of values and goals and the practical implementation of laws, regulations, guidelines, and actions supporting those goals. But this process is subject to difficult political calculations, budget considerations, administrative hesitancy, and more. Students in our MPP program learn how to navigate this terrain from publicly engaged scholars and policy practitioners, to enable practical and effective solutions to policy challenges and to efficiently communicate these ideas to others.

The MPP is a student-centred, transformative one-year integrated program that hones skills through hands-on training. Graduates go on to policy careers in both the public and private sectors. The School of Public Policy is extremely grateful to the Government of Alberta, Ministry of Advanced Education for their unprecedented contribution to support the Master of Public Policy program for the next three years. Thanks to this commitment, the School of Public Policy will continue playing a major role in training the policy makers of the future by providing worldclass policy education.



The Master of Science in Sustainable Energy Development (SEDV) is a leading interdisciplinary graduate program providing a balanced education related to energy and environmental management. The students benefit from the teaching and expertise of faculty members from the School of Public Policy, Haskayne School of Business, Schulich School of Engineering, School of Architecture, Planning, and Landscape, and the Faculty of Law. We prepare graduates for senior roles in energy, in both the public and private sector, with a focus on the science of energy systems, and practical experience in conventional and novel project development, including fossil fuels, the transition to lower carbon sources of energy, demand-side management, energy efficiency, renewables and offsets. Graduates from the SEDV program understand the theory and have acquired skills in understanding the impacts of energy development on the environment, Indigenous Peoples, communities and the economy.

Social Policy & Health

Our goal is to improve the options available to policymakers addressing the social, health, and well-being challenges of our time. Our community engaged research teams develop and observe practical options aimed at cutting through polarizing rhetoric and unlocking policy-making potential. We deploy a range of quantitative and qualitative methods within two key policy areas:

Social Policy

This research program focuses on producing evidence-based assessments of, and policy options for, the way social programs are designed and delivered.

Key topics include homelessness, intimate partner violence, income support policies, and policy issues related to poverty alleviation. Research outputs focus on providing pragmatic considerations and practical options to government and community-based providers of social programming.

Ron Kneebone - Conference Organizer and Co-Host with Calgary Homeless Foundation - Sixth Annual Data That Makes A Difference Conference.

27 MARCH 2023

Submission to the Standing Committee on Human Resources, Skills and Social Development and the Status of Persons with Disabilities on Bill C-35, An Act respecting early learning and child care in Canada. Disability Policy Research Program

30 APRIL 2023

Submission to the Standing Senate Committee on Social Affairs, Science and Technology on Bill C-22, the Canada Disability Benefit Act. Disability Policy Research Program

13 JUNE 2023

"Homeless Shelter Use by Age and Community with Implications for the Cost of Maintaining City-Wide Systems of **Emergency Shelters: A Comparison of Calgary and Toronto.**" Canadian Public Policy. 2023. 49(2). pp. 180-196. Ron Kneebone and Ali Jadidzadeh

31 AUGUST 2023

Written Submission for the Pre-Budget Consultations in Advance of the Upcoming Federal Budget. Disability Policy Research Program



Health Policy

The health research program is wide-ranging. Broadly, the School's researchers are engaged in identifying options to improve the organization and financing of health care, and models of care delivery and integration. Populations made vulnerable by systems are a key focus of the work. Current topics include research in disability policy and into the delivery of primary care, refugee and migrant care, neuro-diverse care, and family caregiver supports.

SPP health policy research teams work collaboratively with community partners and decision-makers to provide and deploy evidence-based options that will improve the lives of vulnerable children, youth, and adults with disabilities, mental health concerns, and long-term health challenges. Myles Leslie - Invited Expert - Modernizing Alberta's Primary Health Care System (MAPS) Innovation Forum, Ministry of Health.

Myles Leslie - Invited Expert - Consultation on resilience in primary care, WHO/PAHO Collaborating Centre on Health Workforce Planning.

Myles Leslie - Conference Co-organizer, Host, and Speaker -Refugee Health Policy Pre-Conference: Establishing priorities and community.

Disability-Inclusive Policy in Canada - A National Engagement Discussion Forum virtual event.

Dialogue Forum on Child Health and Wellbeing Policy and Monitoring in Alberta - In-person event in partnership with Alberta Children's Hospital Research Institute.

30 SEPTEMBER 2023

Pathway to Impact - Influencing Policy to Make a Difference for Youth with ADHD and Other Neurodevelopmental Disabilities (NDDs) (Oral Presentation) - CADDRA Annual Conference. *Christiane Roth, Jennifer Zwicker, and Brittany Finlay*

21 OCTOBER 2023

Evidence-Informed Policy for Children and Youth with Neurodevelopmental Disabilities (Panel Presentation) - KBHN Annual Conference. *Sara Raza, Brittany Finlay, Jennifer Zwicker, and Christiane Roth*

Sara Raza, Brittany Finidy, Jenniler Zwicker, and Christiane Ro

22 NOVEMBER 2023

An Analysis of Disability Tax Credit Utilization (Oral Presentation) - CRDCN Conference. Kenneth Fyie and Jennifer Zwicker

27 NOVEMBER 2023

"Disability Policy in Canada Federal Report." Kids Brain Health Network. *Brittany Finlay, Samuel Ragot, Lucyna Lach, and Jennifer Zwicker*

08 MARCH 2024

"Fourth Annual Report of the Disability Advisory Committee." Government of Canada. *Brittany Finlay, Christiane Roth, Stephanie Chipeur, Kenneth Fyie, and Jennifer Zwicker*

Energy & Environmental Policy



G. Kent Fellows - Panelist - Canadian Global Affairs Institute. Conference: Energy Analyst Summit: How Much Should Canada Worry About Declining Crude Oil Demand?

G. Kent Fellows - Podcast Guest - The Canadian Global Affairs Institute Podcast: Energy Security. Topic: The Economic Basis of Canadian Oil.

Jennifer Winter - Social Sciences and Humanities Research Council of Canada Partnership Development Grant (PI).

Jennifer Winter - Government of Canada Climate Action and Awareness Fund grant for the Canadian Climate Policy Partnership.

Jennifer Winter published a journal article, book chapter, and a report for the National Research Council of Canada.

Jennifer Winter was appointed the Departmental Science Advisor for Environment and Climate Change Canada, 2023-2025. Sara Hastings-Simon - Expert Reviewer - International Energy Agency World Energy Outlook.

Sara Hastings-Simon - Presenter - Standing Senate Committee on Energy, the Environment and Natural Resources, Government of Canada.

Blake Shaffer - Expert Member - Government of BC Hydro Task Force.

Blake Shaffer - Organizer - Second Annual Electricity Camp in the Rockies.

Blake Shaffer - Social Sciences and Humanities Research Council of Canada Connection Grant (PI).

Blake Shaffer - Social Sciences and Humanities Research Council of Canada Insight Development Grant (co-PI).

Blake Shaffer - Canada First Research Excellence Fund (PI).



The Energy and Environmental Policy Research Division produces and disseminates research on energy infrastructure, energy markets, climate policy (including carbon pricing) and other environmental policy issues. This work supports improved decision-making and better outcomes for the environment and society. Our expert faculty and researchers are active in both the academic and policy space, leading to outputs that translate academic research into practical and actionable policy solutions.

15 MARCH 2023

"Carbon pricing costs for households and the progressivity of revenue recycling options in Canada." Canadian Public Policy. 2023. 49(1). pp. 13-45. Jennifer Winter, Brett Dolter, and G. Kent Fellows

09 AUGUST 2023

"Alberta's renewable energy pause goes against conservative free market fundamentals." The Globe and Mail.

G. Kent Fellows

20 SEPTEMBER 2023

"Canada's oil and gas sector, the road to net zero and regional fairness." Canadian Climate Institute. Jonathan Arnold, Dale Beugin, Sara Hastings-Simon, Rick Smith, and Peter Nicholson

27 SEPTEMBER 2023

"An energy-sector transition to net zero that's fair to all." Canadian Climate Institute. Sara Hastings-Simon and Rick Smith

23 OCTOBER 2023

"More facts, less fearmongering about clean electricity." Canadian Climate Institute. Sara Hastings-Simon and Jason Dion

21 DECEMBER 2023

"Saskatchewan deserves a fact-based conversation on clean electricity." Canadian Climate Institute. Jason Dion and Sara Hastings-Simon

Fiscal & Economic Policy

The Fiscal and Economic Policy Research Division focuses on providing expertise in economic, fiscal, and social policy. We believe in understanding and acknowledging the diverse nature of society and how different factors intersect. Our approach also takes into account the influence of power structures and systems. By doing so, we aim to support inclusive economic growth and contribute to meaningful discussions in this field.

Jack Mintz - Member - Public Health Emergencies Governance Review Panel chaired by Preston Manning. *Appointed by the Alberta Government.*

Jack Mintz - Queen Elizabeth Platinum Medal for chairing the Alberta Premier's Economic Recovery Council from 2020 to 2022. *Awarded by the Alberta Government.*

Jack Mintz - Speaker - Canadian Life and Health Insurance Tax Officers Conference.

Jack Mintz - Speaker - Grant Thornton Tax Conference.

Jack Mintz - Judge - Donner Prize for Best Book in Public Policy.

26 JANUARY 2023

"Alberta 2023 and Beyond." MacDonald-Laurier Institute. Janice MacKinnon and Jack Mintz

09 FEBRUARY 2023

"A Crucial Alberta Fiscal Priority: Tax Competitiveness." Don't Spend Away the Windfall: Better Options for Alberta's Unexpected Windfall. Fraser Institute. *Jack Mintz*

20 JUNE 2023

"Taxation of the Mining Industry in Latin America and the Caribbean: Analysis and Policy." Technical Note No IDB-TN-2698. Inter-American Development Bank. *Philip Bazel and Jack Mintz*

25 JULY 2023

"Corporate Minimum Tax Options." Canadian Tax Journal/Revue fiscale canadienne. 2023. 71(2). pp. 445-469.

Jack Mintz and V. Balaji Venkatachalam

05 DECEMBER 2023

"Fiscal Policy and Privatization." The Harris Legacy. Alister Campbell (Ed). Sutherland House Press. *Terence Corcoran and Jack Mintz*

International Policy & Trade

The International Policy and Trade (IPT) Research Division focuses on understanding global trade and investment and the analysis of policies related to the security of Canada's borders, its assets abroad, cyber-space, and the security of its economic relationships. With increasing geopolitical competition between the world powers, IPT is currently focused on the false Russian narratives in the ongoing war in Ukraine.

IPT Research Portfolio: The Indo-Pacific

With the news of Chinese interference in Canadian elections, another region of interest was added to the IPT research portfolio: the Indo-Pacific. The team is monitoring and analysing Canadian-Chinese news media to identify key messages being spread within the Chinese diaspora in Canada, and Canadian mainstream media.

This work is attracting interest from government agencies allowing IPT to continue to work with the Global Affairs Canada's Rapid Response Mechanism group and establish a new partnership with Privy Council Office. Scientific Director, JC Boucher, traveled to the Indo-Pacific to deepen his understanding of the challenges and expand the IPT network with key stakeholders operating in the region.

Ten conferences in Canada and internationally where IPT shared knowledge on key global issues.

Over 15 presentations at outreach events highlighting IPT expertise in disinformation and foreign interference. JC Boucher participated in NATO StratCom organized by NATO Strategic Communications Centre of Excellence in Riga, Latvia, in June 2023 and NATO Communicators Conference in Paris, France, in September 2023. Both of these events drew hundreds of experts, practitioners, and top-level policymakers from across disciplines and around the world. These invitation-only events underline the unique input IPT has to offer to the global discussion on challenges posed by the changing geopolitical landscape.

Canadian Network on Information and Security (CANIS)

CANIS successfully wrapped up its third year with the last annual conference, which took place from March 20-22, 2024. More than 70 participants traveled to Banff for a two-day conference discussing foreign interference in democratic elections. A plethora of views were shared in this invitation-only event that brought together speakers from all across the world, including Germany, the UK, Singapore, Japan, and Taiwan among others. Many diverse perspectives were shared on the meddling techniques coming from large powers, such as China and Russia.

Canadian Network on Information and Security

In November 2023 IPT organized another Hackathon, this time in collaboration with Global Affairs Canada's Rapid Response Mechanism who provided the dataset and a creative problem to over 400 registered participants. The Schulich Ignite led the event, centered around data science and visualization, to encourage students and scholars alike to visualize data to benefit policymakers and government officials. Submissions to this international event came from Canada, India, the U.S., Vietnam, Belarus, etc.

SUMMER SCHOOL

Canadian Network on Information and Security

May 2023 was the last iteration of CANIS Summer School open to defence and security professionals and young scholars. Throughout the week, the students learned about interdisciplinary perspectives on the realm of disinformation and security. They also engaged in a wargame simulation where they applied the theoretical knowledge gained in class to potential information operation.

Summer Workshops

As part of the partnership with the Network for Strategic Analysis (NSA) and the Canadian Defence and Security Network (CDSN), IPT participated in two summer workshops.

The workshop organized by NSA in July 2023 brought together young scholars who were trained on computer-assisted text analysis that would develop their capacity to process substantial texts on security and defence issues. The CDSN Summer Institute provided a new, cross-sector professional development and networking opportunity for senior members of the Canadian Armed Forces, the Public Service, academia, and the media. JC Boucher traveled to Ottawa in August 2023 to teach as one of the regular instructors at the CDSN Summer Institute. The year 2023 ended with a weeklong workshop in Munster, Germany where IPT partnered with a university in Munster and brought academics, young researchers, and data experts to work together on the development of AI methods that can be used in public policy research.

Royal Canadian Navy (RCN)

One of the highlights of last year's outreach was the Royal Canadian Navy's (RCN) visit to the School of Public Policy in November 2023. IPT had the pleasure of hosting the Vice-Admiral who delivered a presentation on the challenges and issues the RCN is facing due to the latest scandals, hiring issues and culture change. The Vice-Admiral was open to students' questions about the future of the RCN and the importance of good defence policy. The visit enforced the strong relationship with the RCN and other military institutions that repeatedly accept invitations from IPT to discuss their work and explain how public policy decisions affect their operations.

The Simpson Centre

WWW.SIMPSONCENTRE.CA

The Simpson Centre mobilizes research for better policymaking and decision-making to realize a more sustainable agricultural industry. Our mission is to strengthen and support Canada's agriculture and agri-foods sectors through focused, evidence-based, practical policy analysis on trade, the environment, and innovation. Agriculture in Canada is a major driver of economic growth, and we are here to help make that happen, sustainably and responsibly.

Carbon Program.

Applied policy research and outreach project: Understanding the baseline of carbon emissions and providing policy recommendations. 2021-2023. Funded by Canadian Agriculture Partnership, the Alberta Government.

Canadian Burden of Animal Disease.

Research program led by the Simpson Centre and UCVM, in collaboration with University of Guelph, University of Saskatchewan, and University of Liverpool. 2022-2024.

Alberta Digitalization Agriculture (ABDIAG).

Policy research program aiming to unravel the challenges and opportunities in the digitalization of agriculture with a clear goal – to develop policy recommendations fostering data management and enhancing transparency in the agri-food space. 2023-2026.

Funded by the Alberta Government.

Assessing the Value of Veterinary Telemedicine Services.

Research program aiming to tackle Alberta's vet shortage through veterinary telemedicine, and to transform care in the beef industry. 2024-2025. *Funded by Social Sciences and Humanities Research Council* of Canada (SSHRC).

Agri-Food Research.

Research program aiming to map the landscape of agri-food research funding programs. Our primary objective is to assess the alignment of funding initiatives with the key focus areas in the Sustainable Agriculture Strategy (SAS). 2023-2024. *Funded by MITACS.* Guillaume Lhermie - Keynote Speaker - Future of Alberta's agriculture & agri-food. Economic Developers Alberta's XPERIENCE SUMMIT.

25 MAY 2023

Beef Focus Group Report: Challenges Facing the Sector.

Rachel Drummond, Guillaume Lhermie, Caitland Reynolds, Elena Vinco, and Shawn Wiskar

15 JUNE 2023

Federal and Provincial Responsibilities in Canadian Agriculture. Webinar

31 OCTOBER 2023

Energy and Environmental Policy Trends: Farms, or Solar Farms? Sara Hastings-Simon, Hanan Ishaque, and Guillaume Lhermie

22 NOVEMBER 2023

UCALGARY Industry Day: Find Your Future in Agriculture.

Panel Discussion

The School of Public Policy wishes to thank the Government of Alberta, Ministry of Agriculture and Irrigation, for the generous and inspiring support to the Alberta Digitalization Program. This gift will allow SPP's Simpson Centre to conduct extensive research and drive more effective decision-making for producers, supply chain actors, investors, consumers and policy makers.

The School of Public Policy is proud to be part of the trailblazing team of researchers, faculty, staff, students, alumni and donors of UCalgary. Thanks to the unconditional support and forward thinking of the University of Calgary, the School is able to start something meaningful to our students and our community, every day.

Extractive Resource Governance Program (ERGP)

WWW.ERGP.CA

We envision a world where sustainable development of energy and mineral resources is achieved through effective and efficient governance.

African Union: Capacity Building Programme for the African Energy Sector.

ERGP made a capacity gap assessment and produced a capacity building program for the 55 African countries. 2023. *Technical Advisory for AFREC*

Technical Expertise in the Mining Sector, Alinea International - Government of Kosovo.

ERGP provided technical expertise to the Government of Kosovo in how to implement an appropriate regulatory framework of the mining sector. 2023-2024. *Technical Advisory for Government of Kosovo*

Policy Regulation Development Services, Government of The Northwestern Territories.

ERGP continues to provide technical expertise on Policy Regulation for the Development of Mineral Resources in The Northwestern Territories. 2022-Present.

Technical Advisory for Government of The Northwestern Territories

Dan Wilson and Alem Cherinet - Seminar Presenters -Good Governance in ESG in Ghana.

John P. Hayes - Presenter - To Coerce or Not to Coerce? Assessing Regulatory Approaches in the Artisanal & Small-Scale Mining Sector. ProEXPLO Conference in Lima, Peru.

Freddy Cáceres - Presenter - How the ERGP can support the Energy and Mining sector policy in Ecuador. Minister of Energy and Mines in Quito, Ecuador.

14 APRIL 2023

Commercial Mission to Africa: Promotion of ERGP, outreach and contacts in Kenya, Nigeria, and Ghana. *Dan Wilson and Alem Cherinet*

07 MAY 2023

Commercial Mission to South America: Promotion of ERGP, outreach and contacts in Peru, Brazil, Colombia, and Ecuador.

Freddy Cáceres and John P. Hayes

06 JUNE 2023

Oil & Gas/Mining 101 and Environmental Implications Associated to Human Rights Management.

Executive Training for the staff of the Canadian Ombudsperson for Responsible Enterprise (CORE)

06 JULY 2023

Energy Transition under the New NAFTA: Challenges in the Critical Minerals Supply Chain.

John P. Hayes and Alem Cherinet

17 SEPTEMBER 2023

World Petroleum Congress Conference in Calgary, Canada.

Conference

04 MARCH 2024

Enhancing Expertise in Gas and CNG, in Collaboration with Georgid Consulting.

Executive Training for the members of the Nigerian Gas Association



unparalleled wealth of policy knowledge, stemming from their extensive experience in business, government, and academia. Their expertise spans a wide range of disciplines, providing an unprecedented depth and breadth of understanding.

Jack Mintz C.M. PRESIDENT'S FELLOW Tax Policy

Hon. Rona Ambrose, P.C. DISTINGUISHED POLICY FELLOW

David A. Bissett, C.M., A.O.E. DISTINGUISHED POLICY FELLOW

Thomas d'Aquino DISTINGUISHED POLICY FELLOW

James K. Gray, O.C., A.O.E. DISTINGUISHED POLICY FELLOW

Right Honourable Stephen Harper DISTINGUISHED POLICY FELLOW

Tom Jenkins, O.C. DISTINGUISHED POLICY FELLOW

Nancy Southern DISTINGUISHED POLICY FELLOW

Steven Williams DISTINGUISHED POLICY FELLOW

Anne Applebaum HONORARY FELLOW Journalist, Historian and Author David Frum HONORARY FELLOW Canada / US Politics

Frank Graves HONORARY FELLOW Polling

Chantal Hébert HONORARY FELLOW Journalist

Richard Pildes HONORARY FELLOW Constitutional Law and legal issues affecting Democracy

Deborah Archibald EXECUTIVE FELLOW Extractive Resource Governance

Teresa (Teri) Balser RESEARCH FELLOW Sustainable Energy Development (SEDV)

Leonardo Beltran EXECUTIVE FELLOW Extractive Resource Governance Travis Carpenter RESEARCH FELLOW Social Policy and Health

Fiona Clement RESEARCH FELLOW Social Policy and Health

Bev Dahlby RESEARCH FELLOW Fiscal and Economic Policy

Evan Due EXECUTIVE FELLOW International Policy and Trade

Dan Dutton RESEARCH FELLOW Social Policy and Health

Herb Emery RESEARCH FELLOW Social Policy and Health

Robert Falconer RESEARCH FELLOW Social Policy and Health

Ergete Ferede RESEARCH FELLOW Fiscal and Economic Policy **Billie Fortier EXECUTIVE FELLOW** Energy Law and Indigenous Relations

Maureen Hiebert **RESEARCH FELLOW** International Policy and Trade

Brad Hubbard EXECUTIVE FELLOW Technical Expert, Extractive Resource Governance

Eddy Isaacs EXECUTIVE FELLOW Energy and Environmental Policy

Ali Jadidzadeh **RESEARCH FELLOW** Social Policy and Health

Kevin Keough EXECUTIVE FELLOW Social Policy and Health

John Lester EXECUTIVE FELLOW **Fiscal and Economic Policy**

Brian Livingston EXECUTIVE FELLOW International Policy and Trade

Janice Mackinnon EXECUTIVE FELLOW Social Policy and Health/Fiscal and Economic Policy

Robert Mansell RESEARCH FELLOW Fiscal and Economic Policy

Richard Masson EXECUTIVE FELLOW Energy and Environmental Policy/ Fiscal and Economic Policy

Dan McFadyen EXECUTIVE FELLOW Energy and Environmental Policy/

Extractive Resource Governance

Kenneth McKenzie **RESEARCH FELLOW** Fiscal and Economic Policy

Kevin McQuillan RESEARCH FELLOW Urban Policy

Katrina Milaney **RESEARCH FELLOW** Social Policy and Health

David Mitchell EXECUTIVE FELLOW Social Policy and Health

Bessma Momani RESEARCH FELLOW International Policy and Trade

Michal Moore RESEARCH FELLOW/PROFESSOR EMERITUS Energy and Environmental Policy

Ted Morton EXECUTIVE FELLOW Energy and Environmental Policy/ Fiscal and Economic Policy

Luciia Muehlenbachs **RESEARCH FELLOW** Energy and Environmental Policy

Albert A. Musando EXECUTIVE FELLOW **Extractive Resource Governance**

Nik Nanos EXECUTIVE FELLOW International Policy and Trade

Marcia Nelson EXECUTIVE FELLOW Social Policy and Health/Fiscal and Economic Policy

Paul Precht EXECUTIVE FELLOW Extractive Resource Governance **Colin Robertson EXECUTIVE FELLOW** International Policy and Trade

Evgeniia (Jennifer) Sidorova **RESEARCH FELLOW** Energy and Environmental Policy and Canadian Northern Corridor

Wayne Simpson **RESEARCH FELLOW** Social Policy and Health/Fiscal and Economic Policy

Robert Skinner EXECUTIVE FELLOW Energy and Environmental Policy

Hugh Stephens EXECUTIVE FELLOW International Policy and Trade

Fenner Stewart RESEARCH FELLOW Energy and Environmental Policy

Almos Tassonyi EXECUTIVE FELLOW Fiscal and Economic Policy

Trevor Tombe RESEARCH FELLOW Fiscal and Economic Policy

Rudiger (Rudy) Tscherning **RESEARCH FELLOW** Resources, Minerals and SMR Project

Alina Turner **RESEARCH FELLOW** Social Policy and Health/Fiscal and Economic Policy

Lana Wells RESEARCH FELLOW Social Policy and Health/Fiscal and Economic Policy

........... David Wright RESEARCH FELLOW Energy and Environmental Policy/ Fiscal and Economic Policy

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To learn more about supporting the School of Public Policy, please contact

Viviana D'Ambrosio Associate Director of Development School of Public Policy University of Calgary viviana.dambrosio@ucalgary.ca



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